

Rubén Romero Sanchís
In Memoriam

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PRESENTATION

Manuel García-Portillo
President

In review of the 2023 financial year, we present our activity report, in which we continued the growth trend from previous years and launched new strategic initiatives and major projects.

One of the year's milestones was the approval of the **AccelerEAT** project. This project is one of the 13 initiatives backed by the PERTE Agroalimentario, promoted by the Ministry of Industry, Trade and Tourism and financed by the Next Generation EU funds. This project is a driving force involving 18 companies and encompasses a total of 22 collaborative projects distributed in R&D&I, sustainability and energy efficiency actions, which will contribute to improved competitiveness and productivity in the industry. In terms of new forms of collaboration with companies, the **StartBEC** programme is a strategic initiative, the result of a collaboration agreement with the Ministry of Agriculture, Fisheries and Food. This programme provides technological support to emerging companies in the bioeconomic field.

On an institutional level, the company **Fibtray Solutions S.L.** was founded towards the end of the year. AINIA and REDIT Ventures are partners in this company, thus marking a milestone in our trajectory in terms of technology transfer. The company, which allows the valorisation of an AINIA-owned patent, is focused on the development, manufacture and sale of sustainable packaging solutions for the food sector.



As part of our commitment to sustainability, we implemented several actions from the **Sustainability Master Plan 2023-2025**: following its approval by the Governing Council, we launched the Regulatory **Compliance** System, and we completed the **ISO 14001 certification** process and registration in the **SIR Register of Socially Responsible Valencian Entities**, among other actions.

In terms of **performance indicators**, we conducted 286 R&D&I projects, 110,000 analytical services, 1,900 hours of training, 350 food law consultations and 154 consumer studies.

Revenues grew by 8% compared to 2022, reaching **€21.1m**, of which €14.1m correspond to corporate revenues and €7m to public funds, highlighting those coming from regional funds through IVACE+i. The approval of several relevant European projects contributed to an increase of more than 50% in EU funds compared to 2022, in line with the direction outlined in the 2021-2025 Strategic Plan. We worked with a total of **1,745 clients** from various sectors. There was an increase in the number of international clients, where we performed a total of 72 actions in 29 countries. The average client satisfaction index was 9.25/10, reflecting a high degree of commitment by our team of professionals.

The number of members also increased to **792 associated companies**, all of which form part of the **AINIA Network** collective. In June, in accordance with the Statutes, the General Assembly convened for the partial renewal of the Governing Council members.

Throughout the year we organised a programme of **30 events** with more than **1,200 attendees**, including a large number of webinars, seminars, hybrid and face-to-face conferences. We also participated in a number of face-to-face and virtual conferences organised by third parties. Additionally, we enhanced our visibility by participating in several national international trade fairs.

In terms of **investments**, the most significant item was the construction of the new AINIA building 4, which is expected to be completed in mid-2024. We also acquired new equipment for the pilot plants and laboratories, representing an overall investment of more than 3 million euros. Finally, we must highlight some of the **awards** received, such as the Sepor de Oro 2023 award to AINIA in the R&D&I category for its commitment to technical and scientific excellence to promote quality, safety and sustainability in the agri-food industry.

This was all possible through the commitment and dedication of the AINIA team, the constant support of the Governing Board, the trust that our associates and clients place in us and the support of the different collaborating public bodies and administrations, namely the Generalitat Valenciana (Valencian Regional Government).





AINIA
IN

2023

MAIN MILESTONES

- Founding of the company **Fibtray Solutions S.L.**, owned by AINIA and REDIT Ventures, which allows the valorisation of an AINIA-owned patent. This company is focused on the development, manufacture and sale of sustainable packaging solutions for the food sector.



- The **AccelerEAT** project was approved among the 13 initiatives supported by the PERTE Agroalimentario, promoted by the Ministry of Industry, Trade and Tourism and financed with Next Generation funds. 18 companies participated with a total of 22 collaborative projects.
- The **StartBEC programme** was the result of a collaboration agreement with the Ministry of Agriculture, Fisheries and Food. This programme, through establishing new ways of collaborating with companies, provides technological support for starts ups in the field of bioeconomy.

- **IDAE tender.** Having won the tender, AINIA will conduct the necessary technical analyses for the start-up of biogas plants for self-consumption.
- **21.1 million euros in revenues**
8% growth.
- **More than €3 million in investments**
- **1,745 clients**
- **792 partner companies**
- **Performance indicators**
286 R&D&I projects, 110,000 analytical services, 510 technological consultancies and 1,900 hours of training.
- Acquisition of **ISO 14001** environmental management system certification and **Kosher certification** for extracts of plant origin.
- **Communication and dissemination**
1,700 media hits, 21,065 newsletter subscribers and 71,970 followers on social networks.
- **9.25/10**
Average customer satisfaction index.
- **SIR Register**
Registration in the new Register of Socially Responsible Valencian Entities.
- **Sepor de Oro 2023 National Gold Award**
in the R&D&I category.



ACTIVITY



3.1 R&D&I projects



3.2 Company success stories



3.3 Laboratory



3.4 Training



3.5 AINIA Consumer



3.6 Food Law



3.7 Industrial services: ALTEX



3.8 International activity



3.9. Events and social outreach

3.1

R&D&I PROJECTS

286
R&D&I
projects

52

PROPRIETARY

234

COMPANIES

The R&D&I projects are grouped into the following challenges:

- Food of the future
- Food quality and safety
- Health and wellness
- Green transition
- Digital transformation

Food of the future

- Development of fermented foodstuffs.
- Bioproduction and stabilisation of probiotics.
- Development of solid legume fermentation processes with fungi.
- Extrusion of active ingredient for animal feed.
- Pilot production of extruded products.
- Development of high-protein jams.
- Extract stabilisation by means of microencapsulation.
- Defatting of protein foods with supercritical fluids.



Food quality and safety

- Microbiological food alteration studies using omics techniques.
- Identification of contaminating proteins using proteomics techniques.
- Antimicrobial and antifungal efficacy studies of products and materials.
- Development and assessment of antimicrobial coatings for packaging.
- Assessment of variables in juice properties.
- Selection of packaging conditions for freeze-dried fruit.
- A comparative study of different olive oils
- Study of the nutritional quality of sheep's and cow's milk.
- Study of oil stability in heating processes.
- Study of the behaviour of olives during the pasteurisation process.

- Selection of suitable packaging materials for different product types.
- Accelerated ageing studies on PET containers.
- Oxygen permeability studies on cardboard packaging.
- Hygiene diagnosis in industrial fertiliser production plants.
- Consultancy for the hygienic design of heat exchange equipment.
- Hygiene diagnosis in production plants for different foodstuffs.
- Equipment cleanability tests.



Health and Wellness

- Industrial scale-up of bacterial strain production for therapeutic purposes.
- Scale-up of micro-organism production for cosmetic purposes.
- Endolysin production and purification.
- Enzyme encapsulation and enzyme activity validation.
- Bioaccessibility and bioavailability studies with our in vitro dynamic digester.



- Evaluation of molecular bioactivity with cellular models.
- Microencapsulation of cosmetic active ingredients.
- Purification of extracts with supercritical CO₂.
- Extraction of essential oils from different origins with supercritical CO₂.
- Industrial scale-up of a sustainable process for treating pharmaceutical ingredients with supercritical CO₂.



Green Transition

- Studies of the biomethanisation potential of different substrates.
- Feasibility studies on new biogas plants.
- Study of the effect of the pasteurisation process on digestate properties.
- Bioconversion of syngas to methane and other molecules.
- Optimisation of anaerobic digestion processes with semi-continuous tests.
- Development of products rich in free-form amino acids for agricultural use.
- Development of an active ingredient for agriculture based on a *Streptomyces* strain
Stabilisation of a *Trichoderma*-based product for agriculture.
- Scale-up of strain production for agricultural use (Variovorax).



→ Obtaining biostimulants from macroalgae.

→ Spray drying and microencapsulation of bio-products for agriculture.

→ Recyclability studies of different types of packaging.

→ Resource recovery from industrial waste water.

→ Water reuse in the cosmetics industry.

→ Filtration of washing water from corn processing.

→ Proofs of concept to evaluate the efficacy of a biopotentiator in waste water.

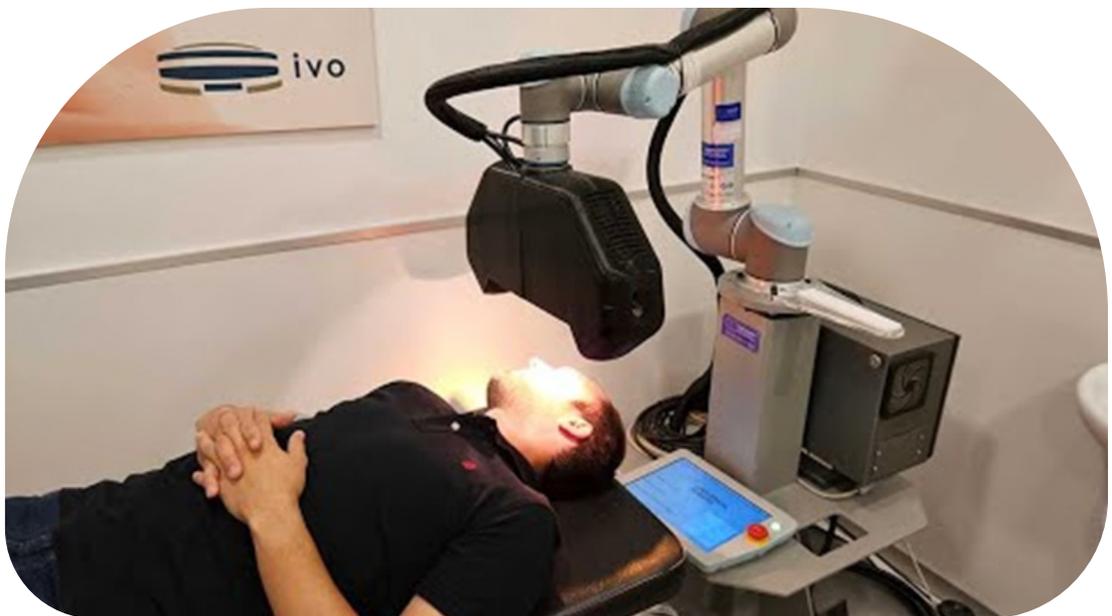
→ Spill monitoring and control plans.

Digital Transformation

- Computational food for the development of new products and foodstuffs
- Technologies for environmental monitoring based on the analysis of publications in digital media
- Data processing, modelling and process simulation for quality, food safety and optimisation
- Advanced manufacturing through process automation and optimisation using advanced sensors and Artificial Intelligence.
- Quality control systems using vision sensors for automatic defect detection, quality sorting, foreign matter identification or seal inspection in packaging.

→ Application of digital technologies in agriculture for crop monitoring, efficient management of inputs (irrigation, fertilisation or application of phytosanitary products) or harvesting, using aerial and terrestrial robotics.

→ Development of medical devices to assist professionals in the early detection of diseases such as cancer and the targeting of affected tissues.



→ **CÁRNICAS SERRANO**

AINIA was involved in the development of a new line of breaded products that are healthier and easier to prepare, representing a reformulation of the product category while maintaining its sensory appeal. This new range was developed to provide alternatives to traditional frying through the design of new coatings and the application of new ingredients. With a lower caloric intake and a consumer experience that maintains the inherent properties of this type of food.

→ **BIOCLEAN**

This integral biotechnological system for microbiological cleaning and pathogen disinfection is based on endolysins. It is effective against a range of pathogens and can be used in both the food safety sector and the clinical field. Once the pathogen has been identified with the biosensor, the cleaning products with the active enzymes against these pathogens are applied. This project is led by the company **CLEANITY**. **AINIA**, the company **Lumensia** and three research centres are also involved: **FISABIO**, **IATA-CSIC** and **iCMOL-UV**.



→ **PREDIMIC**

A collaborative research project backed by the **CDTI** for the predictive control of microbiological contamination risks in food production based on machine learning techniques. With the participation of **VERDIFRESH**, **GRUPO ENTREPINARES** and **SAN DALMAI**.

→ **SEGURAM**

Development of new processes that allow the valorisation of by-products to obtain natural preservatives and functional feedstuffs. **DELAFRUIT** is currently collaborating with **AINIA** on this project, which explores the potential for the direct use of vegetable by-products, after their conditioning and stabilisation, as an active ingredient in diets for animal feed. The project forms part of **CDTI's CIEN** call for proposals.

→ **MICOALGA-FEED**

Development of new feed formulations supplemented with fungi and microalgae that have an inhibitory and/or antimicrobial effect. They reinforce local immunity and are beneficial for the saprophytic intestinal flora to enhance animal well-being in poultry farming. Participating companies are **HIFAS VETERINARY S.L.**, **NEOALGAE MICRO SEAWEED PRODUCTS S.L.N.E.**, **GRUPO UVESA** and **FEUGA**.

→ GREEN BRINE

This project involves the valorisation of brine by integrating sustainable technologies based on the concept of circular economy. It gives brine a second life by obtaining high value-added bioactive compounds. At the same time, it minimises the organic matter in the brine by transforming it into an energy vector, thereby obtaining purified water. Participants: **ACEITUNAS CAZORLA**, **AINIA** and **ITC**.

→ VALUÓS

The project focuses on the integral valorisation of agricultural waste from three main groups of crops (citrus, watermelon and persimmon) to obtain ingredients with improved technological and nutritional properties for making dairy desserts, gummies, snacks or toppings. **POSTRES LÁCTEOS ROMAR** and **AINIA** are participating in this project, which is funded by the **AVI**, in conjunction with **IATA-CSIC** and **ANECOOP**

→ SENSOPLAG

This project focuses on the development of new digital tools for the prediction and early detection of the main pests that threaten citrus crops. The objective is to design a more advanced and precise control system that enables farmers to deal with these diseases at an early stage, thus optimising the applied treatments and reducing their potential environmental impact. Participants include the **Valencian Farmers' Association (AVA-ASAJA)** and **AINIA**.

→ VISIONMEAT

Development of hyperspectral vision technology for hygienic quality control in the meat industry. With financial support from the **CDTI**, **AINIA** is collaborating with **INCARLOPSA**.

→ PHOTONFOOD

The overall purpose of the project is to research the application of photonic technologies in the agri-food chain to address the major challenges facing society. Participants in the project include **AINIA**, the **UPV** and the consortium formed by **MULTISCAN**, **INCARLOPSA**, **PIGCHAMP**, **ROBOTNIK**, **PROPORSEG**, **TRIANGLE** and **NIT**. It is financed by the **CDTI** funding, through the Missions call.



3.3

LABORATORY

110.000
ANALITICAL
SERVICES

46.000
PRODUCT
SAMPLES

712
CLIENTS

160
ACCREDITED
TESTS



Accreditations

- Expansion of **Serogroups O111, O26, O103 and O145** in the *Escherichia coli* detection method.
- **Expansion of multi-residue analysis of antibiotics and anthelmintics** (71 active substances) for milk, cheese, eggs, muscle and insects matrices.
- **SARS-COV-2** analysis: we adapted our procedure to the new standardised **VATAR** protocol.

Fine tuning of methods

- *Bacillus cereus* on surfaces (counting and investigation).
- *Xylella fastidiosa* in plant material.
- Total carbon in food samples and food waste.
- Persistent organic pollutants: perfluoroalkyl substances (PFAS).
- Industrial contaminants: furan and alkylfurans.
- Acetaldehyde in plastic material.
- Polar pesticides (fosetyl-Al and metabolites, glyphosate and metabolites, chlorate and perchlorate, ethephon) in different matrices.

3.4

TRAINING

95 COURSES AND CONFERENCES

- 7 conferences
- 7 international training sessions (BTSF)
- 69 of our own courses
- 12 collaborations

1.902
CLASS HOURS

854
COMPANIES

2.422
STUDENTS

Projects

- The **BTSF - Better Training for Safer Food** initiative of the European Commission (DG SANTE), one of our international benchmarks in terms of training, has maintained its level of activity in the different on-going projects. All of them are very relevant in the field of food safety (*Food Contact Materials, Food Hygiene, Food Additives, etc.*).
- **ERASMUS+ Programme:**
 - The **TRIFLIM project, led by AINIA**, pursues the development and implementation of an innovative e-learning programme on European Union Food Law.
 - The **AC-CEX project** was approved in 2023, with **AINIA** participating as a member of a consortium of 20 partners from different countries. The project will promote the professional profile of “Expert in the application of Circular Economy processes in agriculture”.

Other outstanding activities

- Training activities programme for business **professionals**, financed by **Labora** with **EU Next Generation** funds, and coordinated by Redit.
- Collaboration agreement with the **Regional Ministry of Education** to promote **Vocational Training** in the Valencian Community.
- Collaboration with different institutions: **EDEM, Laboratorio Regional Salud Pública-D.G.S.P.- Community of Madrid, Ministry of Health, Universidad Cardenal Herrera CEU, Regional Ministry of Education of the Valencian Community.**

3.5

AINIA Consumer

154

PROCEEDINGS

7.950

PARTICIPATING
CONSUMERS

36.916

REGISTERED
CONSUMERS IN
THE DATA BASE



- The most common context of the conducted studies is innovation and product development: quantitative acceptance and preference studies, qualitative studies, trained panel studies and sensory quality control.
- Development of neuroscience in the **food sector**. Further development of Eyetracking applications in the field of packaging, labels, label design and information, claims, etc.
- Positioning in the **cosmetics sector**: neuroscience and sensory evaluation. The sensoriality of cosmetic products.
- FEDER COSMEFEEL Project: *Neuroscience applied to the consumer's emotional experience in cosmetic products*. This project is scheduled to end in 2024.
- Cosmetics qualification in terms of training a panel in sensory evaluation of cosmetic products to guide and direct product development.

3.6

FOOD LEGISLATION

350

ENQUIRIES FROM
COMPANIES

200

LEGISLATIVE
CONSULTATIONS
AINIA NETWORK

**LEXAINIA
PLATFORM**

INCORPORATION
OF NEW
FEATURES

Consultancy

- ELabelling of the food products and food information provided to consumers by other means.
- Composition of the food in accordance with the specific regulations governing each type of product.
- Materials in contact with food.
- Requirements for the management of packaging waste for a circular economy.

Projects

- Support to ensure that the innovation solutions and projects developed by **AINIA** are legally viable..



3.7

INDUSTRIAL SERVICES: ALTEX

ALTEX is our industrial supercritical CO₂ technology facility, an innovative, efficient and solvent-free process regarded as clean technology.

→ Accreditations



→ Kosher accreditation achieved.

Main areas of activity

- **Food.** Producers or large consumers of aromatic extracts or quality ingredients, and companies in need of purification treatments or elimination of unwanted substances.
- **Cosmetics.** Producers and distributors of cosmetic oils.
- **Pharmaceutical.** Users or marketers of botanical lipid extracts for use as APIs.
- **Chemical.** Producers requiring purification or treatment of materials.

3.8

INTERNATIONAL ACTIVITY

29
COUNTRIES

106
PROCEEDINGS

Main areas of activity

- **R&D&I.** 22 projects with 19 clients.
- **Industrial activities.** 13 projects with 11 clients.
- **Technical assistance and consultancy.** 18 projects with 13 clients.
- **Training.** 19 actions, 7 open training and 12 customised training actions.
- **Analytical services.** 18 actions with companies and official bodies and agencies.
- **Partnership.** 16 new international partners.

3.9

SOCIAL EVENTS AND OUTREACH

30

EVENTS INCLUDING
SEMINARS, CONFERENCES,
WEBINARS, ROUND
TABLES AND
WORKSHOPS

1.266

ATTENDEES

826

COMPANIES

1.700

MEDIA HITS
(PRESS, RADIO,
TV)

Participation with our own stand at the following trade fairs:

- Biofach (Nuremberg)
- Fruit Attraction (Madrid)
- In Cosmetics Global (Paris)
- Vitafoods (Genebra)

SOCIAL OUTREACH ACTIVITIES

→ Newsletters

- 30 AINIA News, sent to more than 21,000 subscribers.
- 7 Guiaenvase, sent to 15,743.
- 130 Informative Bulletins.

→ **Social networks.** We have reached 71,970 followers in the different social networks, representing an increase of 7%.

→ Other actions

- **Consumer Day.** *Power to Consumer: Towards new models of responsible consumption to combat food waste.*
- **International Women's Day.** With the theme "Inspiring Women".
- **International Day of Women and Girls in Science.** Focusing on the role of women, girls and science in relation to the Sustainable Development Goals (SDGs).
- **"THIS WILL SAVE US" project.** In the framework of *Valencia, European Green Capital 2024*, we joined the Street Art Project called: "THIS WILL SAVE US".





PEOPLE AND THE ORGANISATION

18.096

HOURS DEVOTED TO
IN-HOUSE TRAINING

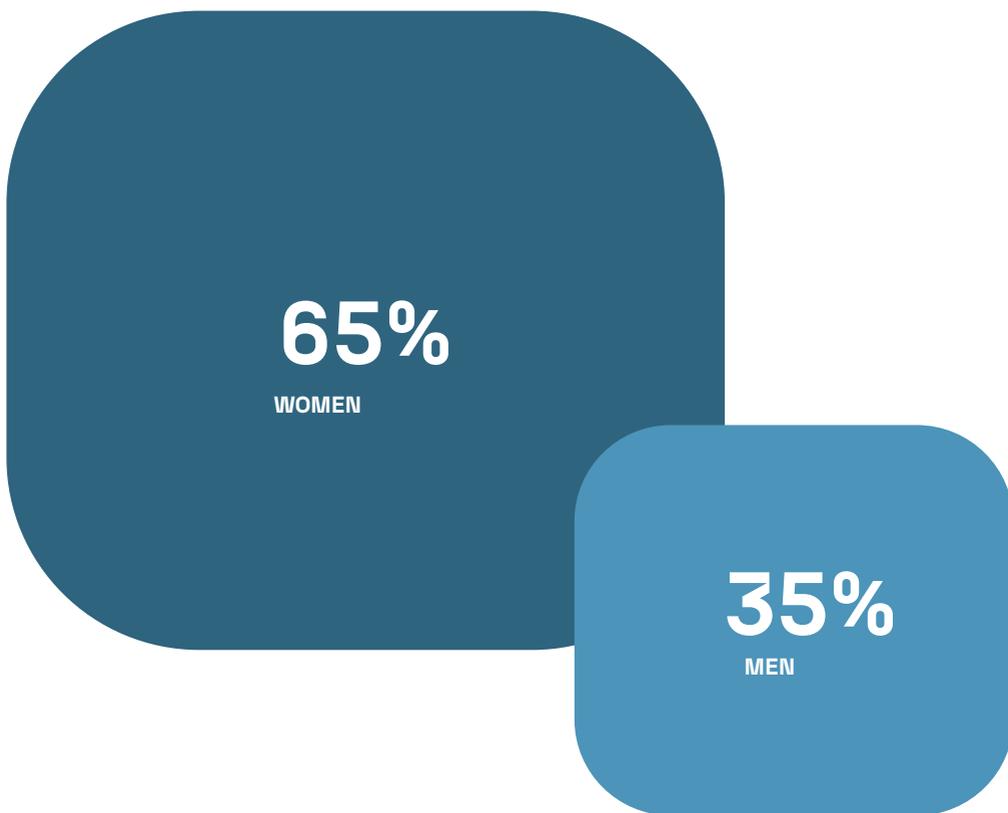
56%

OF WOMEN IN
MANAGEMENT
POSITIONS

STAFF

265 PEOPLE

A diverse and multidisciplinary team representing **more than 40 different academic qualifications and backgrounds**



- Implementation of the actions corresponding to the year 2023 programmed in the **2021- 2024 Equality Plan**. These actions guarantee equal opportunities in the areas of Access to Employment, Reconciliation and Co-responsibility, Professional Classification and Training, Remuneration, Occupational Health, Communication and Non-sexist Language and Prevention of Harassment.
- Programme to promote **health and wellness**.
- Implementation of the new internal communication tool **Viva Engage**.
- Implementation of the **Smartworking project**.





SOCIAL RESPONSI- BILITY

Development of several **Sustainability Master Plan** initiatives, framed within the three ESG pillars: governance, social and environmental.

- Preparation of the **Sustainability Report** in accordance with GRI criteria.
- **Measurement of the SROI** (Social Return on Activity Impact). The social impact of the activity carried out in 2023 reached a value of 380 million euros, which means a return in social impact of 11.72 euros for each euro invested.
- Qualification as a **Socially Responsible Valencian Entity**, with the corresponding registration in the newly created **Register of Socially Responsible Valencian Entities (SIR Register)**.
- Implementation of the **Environmental Management System ISO14001**.
- Promotion of the **Regulatory Compliance System**.
- Actions as members of the **Spanish Global Compact Network**. Publications of **good practices**, **campaign** dissemination, awareness-raising actions, projects aligned with the SDGs, etc.



- Identification of specific **Sustainable Development Goal (SDG)** targets. Our projects have generated an impact of €135m on the SDGs.
- **Contribution to professional training.** Student internships, student visits, participation in conferences, round tables and training programmes at various universities and business schools: UPV, CEU SAN PABLO, EDEM, among others.
- **Collaborations** with organisations such as **RED CROSS, UNICEF, NOVATERRA** and **CASA CARIDAD DE VALENCIA**, to support various disadvantaged groups.
- Participation in the **1KM1VIDA solidarity race, CIUDAD DE VALÈNCIA 2023**, promoted by the **Vicente Ferrer Foundation**.
- Signing of a **collaboration agreement with the Spanish Gas Association (SEDIGAS)** for the application of technologies for the use of biodegradable organic waste in renewable energies.



A graphic consisting of two overlapping, rounded, horizontal shapes. The inner shape is a dark blue oval, and the outer shape is a lighter blue, slightly larger oval that overlaps the inner one. The text "ECONOMIC RESULTS" is centered within the dark blue oval in a white, bold, sans-serif font.

ECONOMIC RESULTS

The financial year's results are positive, with a **growth in revenues of close to 8%** compared to 2022, reaching **21.1 million euros**.

The approval of several significant European projects has contributed to an increase of more than **50% in European Union funds** compared to 2022.

21,1 Million €

8% GROWTH COMPARED TO 2022

67%

COMPANY INCOME

33%

COMPETITIVE
PUBLIC FUNDS





**ASSOCIATED
COMPANIES.
AINIA
NETWORK**



associated with

ainia

continuous
innovation



Membership base as at 31 December 2023: **792 member companies.**

Reappointment of the Secretary and 10 members of the Governing Board for a period of four years.

New monthly publication specifically for the **Governing Board.**



AINIA Network Benefits 2023

- **Innovation conferences and events.** Six conferences free of charge for members.
- **Use of facilities.** In 2023, 12 member companies used our facilities to hold their events.
- **Third Annual Consumer Barometer**
- **MINTEL Reports.** These are sent to members on a quarterly basis.
- **Network Meetings.** Publication in AINIA channels of interviews with our associated companies.
- **Special agreements** with third parties to obtain commercial discounts.
- **Outreach and communication actions**
 - AINIA Network Newsletters, Food Legislation Bulletins and Legislative Flash.
 - Publication of 26 articles in the news section of AINIA News.
 - Support in promoting the activity of our associated companies.
- **Food legislation.** 200 legislative queries from associates dealt with free of charge.
- **Studies and reports**
 - E-book on Technologies 2023.
 - Study of consumer opinion on food supplements.

GOVERNING COUNCIL



NAME	COMPANY	POSITION
Manuel García-Portillo	AGROFRESH FRUIT PROTECTION, S.A.U.	President
Manuel Rosalén	REGIONAL MINISTRY OF INNOVATION, INDUSTRY, COMMERCE AND TOURISM	1ST Vicepresident
Agustín Gregori	GRUFUSA, S.L.	2ND Vicepresident
Ricardo Sáez	FACSA - GRUPO GIMENO	3RD Vicepresident
Abelardo Serrano	CARNICAS SERRANO S.L.	Secretary
Blanca Torrent	ACEITUNAS TORRENT S.L.	Board Member
Federico Moncunill	ASOC. FABRICANTES DE TURRÓN, DERIVADOS Y CHOCOLATE CV	Board Member
Enrique Choví	CHOVI, S.L.	Board Member
Mariam Burdeos	CLEANITY, S.L.	Board Member
Inmaculada Marco	REGIONAL MINISTRY OF AGRICULTURE, LIVESTOCK AND FISHERIES	Board Member
Felipe Carrasco	REGIONAL MINISTRY OF INNOVATION, INDUSTRY – IVACE COMMERCE AND TOURISM	Board Member
Ruth Usó	REGIONAL MINISTRY OF HEALTH	Board Member
Ricardo Mari	CONSUM, S. COOP. V.	Board Member
Joaquín Del Río	DULCESA - VICKY FOODS	Board Member



NAME	COMPANY	POSITION
Cristóbal González	EMBUTIDOS F. MARTINEZ R., S.A.	Board Member
Emilio Peña	EMILIO PEÑA, S.A.	Board Member
Jorge San Juan	ENVAPLASTER, S.A.	Board Member
Sergio Barona	FEDACOVA - Fed. Empresas Agroalimentación C.V	Board Member
Manuel García	HEINEKEN ESPAÑA, S.A.	Board Member
Federico Félix	HELADOS ESTIU, S.A.	Board Member
Teresa Cercós	IMPORTACO CASA PONS, S.A.U.	Board Member
Carlos Bernabé	INDESPAN, S.L.	Board Member
Rafael Escamilla	IVACE	Board Member
Eduardo Pallé	JESÚS NAVARRO, S.A.- "CARMENCITA"	Board Member
Ignacio Alberola	LA ESPAÑOLA ALIMENTARIA ALCOYANA, S.A.	Board Member
Luis Ignacio Plá	MERCADONA, S.A.	Board Member
Isabel Bombal	MINISTRY OF AGRICULTURE, FISHERIES AND FOOD	Board Member
Vicente Bosch	VERDIFRESH, S.L.	Board Member
Alberto Gutiérrez	VIVA AQUA SERVICE SPAIN, S.A.	Board Member

PARTNER COMPANIES

Innovating **with you** for a sustainable future

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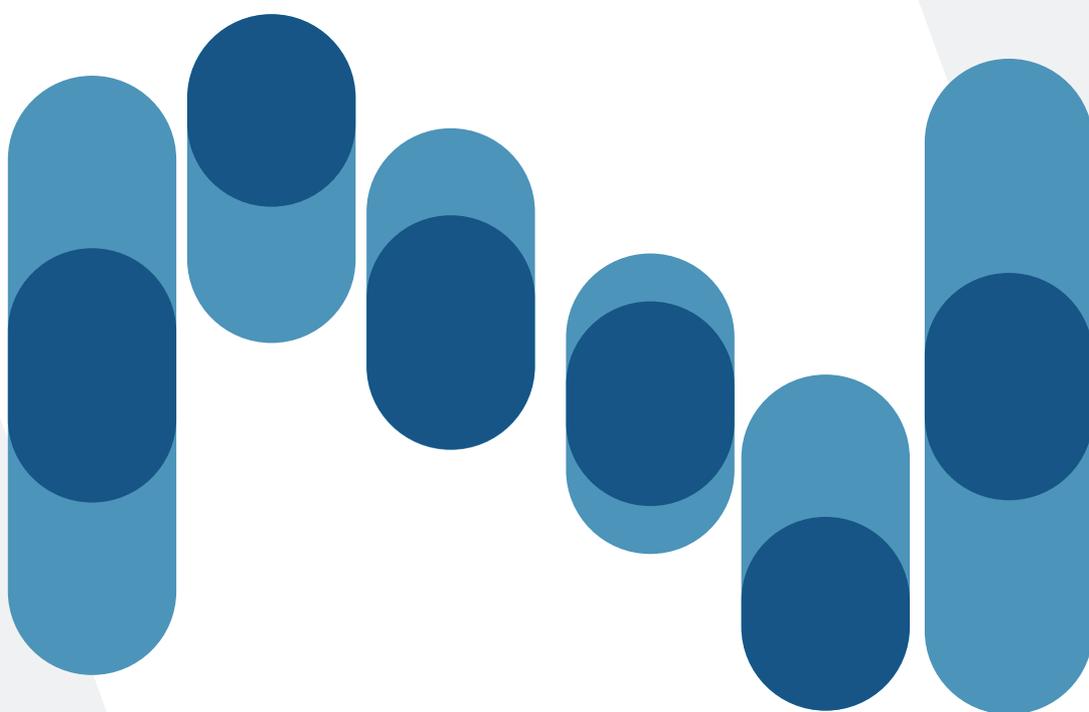
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